STRATEGIC ESSENTIALS

OCTOBER 28-31, 2024

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7	Registration and Breakfast with Exhibits	7:30 - 8:30 a.m.
	Welcome Remarks Eric E. Howell, MD, MHM	8:30 - 8:40 a.m.
MONDAY	Hospital Medicine's Silver Anniversary and How We'll Get to Gold Eric E. Howell, MD, MHM	8:40 - 9:15 a.m.
	Stories from the Field: Experiences and Expectations <i>Eric E. Howell, MD, MHM</i>	9:15 - 9:45 a.m.
	Break with Exhibits	9:45 - 10:00 a.m.
	Why Won't They Follow? The Essence of Change Management Jeffrey Glasheen, MD, MHM	10:00 a.m 12:00 p.m.
	Lunch with Exhibits	12:00 - 1:00 p.m.
	Why Won't They Follow? The Essence of Change Management (Continued) Jeffrey Glasheen, MD, MHM	1:00 - 2:45 p.m.
	Break with Exhibits	2:45 - 3:00 p.m.
	Why Won't They Follow? The Essence of Change Management (Continued) Jeffrey Glasheen, MD, MHM	3:00 - 4:00 p.m.
	Networking Reception	*5:30 - 7:30 p.m.
\	Breakfast with Exhibits	7:15 - 8:15 a.m.
	Facilitator and Table Check In	8:15 - 8:30 a.m.

Facilitator and Table Check In	8:15 - 8:30 a.m.
Start at the Top: The Board and the CEO - Surfing the Macro Trends in Healthcare Brian Harte, MD, MHM	8:30 - 10:00 a.m.
Break with Exhibits	10:00 - 10:15 a.m.
Start at the Top: The Board and the CEO - Surfing the Macro Trends in Healthcare (Continued) Brian Harte, MD, MHM	10:15 - 10:45 a.m.
Getting Inside the Troubled Mind of the CEO <i>Brian Harte, MD, MHM</i>	10:45 - 11:15 a.m.
Assembling the CEO's Puzzle: Linking Hospital	11:15 a.m 1:00 p.m.



Medicine Performance with Hospital Strategy Brian Harte, MD, MHM

1:00 p.m.

*Optional event - attendance not required

Lunch on Own

STRATEGIC ESSENTIALS OCTOBER 28-31, 2024

Breakfast 7:15 - 8:15 a.m. **Facilitator and Table Check In** 8:15 - 8:30 a.m. **Strategic Planning Amidst Constant Change** 8:30 - 10:30 a.m. Russell L. Holman, MD, MHM **Break** 10:30 - 10:45 a.m. **Strategic Planning Amidst Constant Change** 10:45 a.m. - 12:15 p.m. (Continued) Russell L. Holman, MD, MHM Lunch 12:15 - 1:15 p.m. **Leadership and Personality Styles** 1:15 - 2:45 p.m. Rachel Thompson, MD, MPH, SFHM **Break** 2:45 - 3:00 p.m. **Leadership and Personality Styles (Continued)** 3:00 - 4:45 p.m. Rachel Thompson, MD, MPH, SFHM **Continental Breakfast** 7:00 - 8:00 a.m. **Facilitator and Table Check In** 8:00 - 8:15 a.m. **Conflict Management for Leaders** 8:15 - 9:30 a.m. Kierstin Cates Kennedy, MD, MSHA, SFHM 9:30 - 9:45 a.m. **Break Conflict Management for Leaders (Continued)** 9:45 - 11:15 a.m. Kierstin Cates Kennedy, MD, MSHA, SFHM **Achieving Success as a Leader:** 11:15 a.m. - 12:15 p.m. How to Use What You've Learned

Kierstin Cates Kennedy, MD, MSHA, SFHM

LEADERSHIP

INFLUENTIAL MANAGEMENT

OCTOBER 28-31, 2024

8:15 - 10:15 a.m.

10:30 a.m. - 12:30 p.m.

Registration and Breakfast with Exhibits	7:15 - 8:15 a.m.
Welcome Remarks Kierstin Cates Kennedy, MD, MSHA, SFHM	8:15 - 8:25 a.m.
You're It! Meta-Leadership for Hospital Medicine Leonard Marcus, PhD	8:25 - 10:15 a.m.
Break with Exhibits	10:15 - 10:30 a.m.
The Person of the Meta-Leader and the Situation Leonard Marcus, PhD	10:30 a.m 12:30 p.m.
Lunch with Exhibits	12:30 - 1:30 p.m.
Leading Connectivity Leonard Marcus, PhD	1:30 - 2:45 p.m.
Break with Exhibits	2:45 - 3:00 p.m.
Negotiating Complex Agreements: The Walk in the Woods Leonard Marcus, PhD	3:00 - 4:30 p.m.
Networking Reception	*5:30 - 7:30 p.m.
Breakfast with Exhibits	7:15 - 8:15 a.m.

When the Going Gets Tough, Improvise! Advanced **Communication Skills for Hospital Leaders**

Mary Fredrickson, MD Ankit Mehta, MD, FACP, SFHM

Break with Exhibits 10:15 - 10:30 a.m.

When the Going Gets Tough, Improvise! Advanced **Communication Skills for Hospital Leaders** (Continued)

Mary Fredrickson, MD Ankit Mehta, MD, FACP, SFHM

Lunch on Own 12:30 p.m.



INFLUENTIAL MANAGEMENT

OCTOBER 28-31, 2024

2:30 - 2:45 p.m.

2:45 - 4:45 p.m.

NEDNESDA

Break

Authentic Leadership in Action

Khaalisha Ajala, MD, MBA, FHM

Russell L. Holman, MD, MHM

Breakfast 7:15 - 8:15 a.m.

Advanced Topics in Hospital Finances
Brian Harte, MD, MHM

Break 10:30 - 10:45 a.m.

Advanced Topics in Hospital Finances (Continued)
Brian Harte, MD, MHM

Lunch 12:00 - 1:00 p.m.

Authentic Leadership in Action
Khaalisha Ajala, MD, MBA, FHM

THURSDAY

Breakfast 7:00 - 8:00 a.m.

Leadership Practices That Are Proven to Work

Russell L. Holman, MD, MHM

Break 10:15 - 10:30 a.m.

Problem-Solving Current Challenges 10:30 a.m. - 12:00 p.m.



MASTERING TEAMWORK OCTOBER 28-31, 2024

Registration and Breakfast with Exhibits	7:00 - 8:00 a.m.
Welcome Remarks Kierstin Cates Kennedy, MD, MSHA, SFHM	8:00 - 8:10 a.m.
Leadership Through Teamwork <i>Mark Williams, MD, FACP, MHM Amit Prachand, M.Eng</i>	8:10 - 9:45 a.m.
Break with Exhibits	9:45 - 10:00 a.m.
Applying Research on Teamwork to Achieve Goals <i>Mark Williams, MD, FACP, MHM Amit Prachand, M.Eng</i>	10:00 a.m 12:00 p.m.
Lunch with Exhibits	12:00 - 1:00 p.m.
Meeting Management Fundamentals - Tactical Leadership Mark Williams, MD, FACP, MHM Amit Prachand, M.Eng	1:00 - 2:30 p.m.
Break with Exhibits	2:30 - 2:45 p.m.
Success through Addressing Dysfunctions of Teams Mark Williams, MD, FACP, MHM Amit Prachand, M.Eng	2:45 - 3:45 p.m.
Break with Exhibits	3:45 - 4:00 p.m.
Connect the Dots - Problems and Solutions Mark Williams, MD, FACP, MHM Amit Prachand, M.Eng	4:00 - 5:00 p.m.
Networking Reception	*5:30 - 7:30 p.m.

Breakfast with Exhibits Look, Listen, Lead: Communicating with **Emotional Intelligence**

Kimberly D. Manning, MD, FACP, FAAP

Break with Exhibits

Look, Listen, Lead: Communicating with **Emotional Intelligence (Continued)**

Kimberly D. Manning, MD, FACP, FAAP

Lunch on Own

12:15 p.m.

7:15 - 8:15 a.m.

8:15 - 10:15 a.m.

10:15 - 10:30 a.m.

10:30 a.m. - 12:15 p.m.



MASTERING TEAMWORK OCTOBER 28-31, 2024

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WEDNESDAY	Breakfast	7:15 - 8:15 a.m.
	Leveraging Emotional Intelligence as a Leader: Why It Matters Kierstin Cates Kennedy, MD, MSHA, SFHM	8:15 - 9:15 a.m.
EDN	Group Emotional Intelligence: The Key to High- Functioning Teams Kierstin Cates Kennedy, MD, MSHA, SFHM	9:15 - 10:15 a.m.
>	Break	10:15 - 10:30 a.m.
	Establishing the Norms of Group Emotional Intelligence: Part 1 Kierstin Cates Kennedy, MD, MSHA, SFHM	10:30 a.m 12:00 p.m.
	Lunch	12:00 - 1:00 p.m.
	Establishing the Norms of Group Emotional Intelligence: Part 2 Kierstin Cates Kennedy, MD, MSHA, SFHM	1:00 - 2:30 p.m.
	Break	2:30 - 2:45 p.m.
	Real-Life Application of Group EQ Kierstin Cates Kennedy, MD, MSHA, SFHM	2:45 - 4:15 p.m.
JRSDAY	Breakfast	7:00 - 8:00 a.m.
	Authentic Leadership in Action Khaalisha Ajala, MD, MBA, FHM	8:00 - 10:00 a.m.
UR	Break	10:00 - 10:15 a.m.

Authentic Leadership in Action 10:15 a.m. - 12:15 p.m. Khaalisha Ajala, MD, MBA, FHM

