STRATEGIC ESSENTIALS

OCTOBER 28-31, 2024

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\	Registration and Breakfast with Exhibits	7:30 - 8:30 a.m.
	Welcome Remarks Eric E. Howell, MD, MHM	8:30 - 8:40 a.m.
MONDAY	Hospital Medicine's Silver Anniversary and How We'll Get to Gold Eric E. Howell, MD, MHM	8:40 - 9:15 a.m.
	Stories from the Field: Experiences and Expectations <i>Eric E. Howell, MD, MHM</i>	9:15 - 9:45 a.m.
	Break with Exhibits	9:45 - 10:00 a.m.
	Why Won't They Follow? The Essence of Change Management Jeffrey Glasheen, MD, MHM	10:00 a.m 12:00 p.m.
	Lunch with Exhibits	12:00 - 1:00 p.m.
	Why Won't They Follow? The Essence of Change Management (Continued) Jeffrey Glasheen, MD, MHM	1:00 - 2:45 p.m.
	Break with Exhibits	2:45 - 3:00 p.m.
	Why Won't They Follow? The Essence of Change Management (Continued) Jeffrey Glasheen, MD, MHM	3:00 - 4:00 p.m.
	Networking Reception	*5:30 - 7:30 p.m.
\	Breakfast with Exhibits	7:15 - 8:15 a.m.
ESDAY	Facilitator and Table Check In	8:15 - 8:30 a.m.
M S	Start at the Top: The Board and the CEO - Surfing the	8:30 - 10:00 a.m.

racilitator and Table Check in	6: 15 - 6:30 a.m.
Start at the Top: The Board and the CEO - Surfing the Macro Trends in Healthcare Brian Harte, MD, MHM	8:30 - 10:00 a.m.
Break with Exhibits	10:00 - 10:15 a.m.
Start at the Top: The Board and the CEO - Surfing the Macro Trends in Healthcare (Continued) Brian Harte, MD, MHM	10:15 - 10:45 a.m.
Getting Inside the Troubled Mind of the CEO <i>Brian Harte, MD, MHM</i>	10:45 - 11:15 a.m.
Assembling the CEO's Puzzle: Linking Hospital	11:15 a.m 1:00 p.m.



Brian Harte, MD, MHM **Lunch on Own** 1:00 p.m.

Medicine Performance with Hospital Strategy

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>	Breakfast	7:15 - 8:15 a.m.
A	Facilitator and Table Check In	8:15 - 8:30 a.m.
ESI	Strategic Planning Amidst Constant Change Russell L. Holman, MD, MHM	8:30 - 10:30 a.m.
	Break	10:30 - 10:45 a.m.
WEDNESDAY	Strategic Planning Amidst Constant Change (Continued) Russell L. Holman, MD, MHM	10:45 a.m 12:15 p.m.
	Lunch	12:15 - 1:15 p.m.
	Leadership and Personality Styles <i>Michael Wiederman, PhD</i>	1:15 - 2:45 p.m.
	Break	2:45 - 3:00 p.m.
	Leadership and Personality Styles (Continued) <i>Michael Wiederman, PhD</i>	3:00 - 4:45 p.m.
≽	Continental Breakfast	7:00 - 8:00 a.m.
	Facilitator and Table Check In	8:00 - 8:15 a.m.
THURSDAY	Conflict Management for Leaders Kierstin Cates Kennedy, MD, MSHA, SFHM	8:15 - 9:30 a.m.
五	Break	9:30 - 9:45 a.m.
Η.	Conflict Management for Leaders (Continued) Kierstin Cates Kennedy, MD, MSHA, SFHM	9:45 - 11:15 a.m.
	Achieving Success as a Leader: How to Use What You've Learned	11:15 a.m 12:15 p.m.

Kierstin Cates Kennedy, MD, MSHA, SFHM



INFLUENTIAL MANAGEMENT

OCTOBER 28-31, 2024

8:15 - 10:15 a.m.

10:30 a.m. - 12:30 p.m.

MONDAY

Registration and Breakfast with Exhibits	7:15 - 8:15 a.m.
Welcome Remarks Kierstin Cates Kennedy, MD, MSHA, SFHM	8:15 - 8:25 a.m.
You're It! Meta-Leadership for Hospital Medicine Leonard Marcus, PhD	8:25 - 10:15 a.m.
Break with Exhibits	10:15 - 10:30 a.m.
The Person of the Meta-Leader and the Situation Leonard Marcus, PhD	10:30 a.m 12:30 p.m.
Lunch with Exhibits	12:30 - 1:30 p.m.
Leading Connectivity Leonard Marcus, PhD	1:30 - 2:45 p.m.
Break with Exhibits	2:45 - 3:00 p.m.
Negotiating Complex Agreements: The Walk in the Woods Leonard Marcus, PhD	3:00 - 4:30 p.m.
Networking Reception	*5:30 - 7:30 p.m.

IUESDAY

Breakfast with Exhibits 7:15 - 8:15 a.m.

When the Going Gets Tough, Improvise! Advanced Communication Skills for Hospital Leaders

Mary Fredrickson, MD Ankit Mehta, MD, FACP, SFHM

Break with Exhibits 10:15 - 10:30 a.m.

When the Going Gets Tough, Improvise! Advanced Communication Skills for Hospital Leaders (Continued)

Mary Fredrickson, MD Ankit Mehta, MD, FACP, SFHM

Lunch on Own 12:30 p.m.



INFLUENTIAL MANAGEMENT

OCTOBER 28-31, 2024

10:30 - 10:45 a.m.

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Break

Breakfast 7:15 - 8:15 a.m.

Advanced Topics in Hospital Finances 8:15 - 10:30 a.m.

Brian Harte, MD, MHM

Advanced Topics in Hospital Finances (Continued) 10:45 a.m. - 12:00 p.m.

Brian Harte, MD, MHM

Lunch 12:00 - 1:00 p.m.

Authentic Leadership in ActionShaalisha Ajala, MD, MBA, FHM
1:00 - 2:30 p.m.

Break 2:30 - 2:45 p.m.

Authentic Leadership in Action 2:45 - 4:45 p.m.

Khaalisha Ajala, MD, MBA, FHM

Breakfast 7:00 - 8:00 a.m.

Leadership Practices That Are Proven to Work 8:00 - 10:15 a.m.

Russell L. Holman, MD, MHM

Break 10:15 - 10:30 a.m.

Problem-Solving Current Challenges 10:30 a.m. - 12:00 p.m.

Russell L. Holman, MD, MHM



MASTERING TEAMWORK OCTOBER 28-31, 2024

Registration and Breakfast with Exhibits	7:00 - 8:00 a.m.
Welcome Remarks Kierstin Cates Kennedy, MD, MSHA, SFHM	8:00 - 8:10 a.m.
Leadership Through Teamwork Mark Williams, MD, FACP, MHM Amit Prachand, M.Eng	8:10 - 9:45 a.m.
Break with Exhibits	9:45 - 10:00 a.m.
Applying Research on Teamwork to Achieve Goals Mark Williams, MD, FACP, MHM Amit Prachand, M.Eng	10:00 a.m 12:00 p.m.
Lunch with Exhibits	12:00 - 1:00 p.m.
Meeting Management Fundamentals - Tactical Leadership Mark Williams, MD, FACP, MHM Amit Prachand, M.Eng	1:00 - 2:30 p.m.
Break with Exhibits	2:30 - 2:45 p.m.
Success through Addressing Dysfunctions of Teams Mark Williams, MD, FACP, MHM Amit Prachand, M.Eng	2:45 - 3:45 p.m.
Break with Exhibits	3:45 - 4:00 p.m.
Connect the Dots - Problems and Solutions Mark Williams, MD, FACP, MHM Amit Prachand, M.Eng	4:00 - 5:00 p.m.
Networking Reception	*5:30 - 7:30 p.m.

Breakfast with Exhibits Look, Listen, Lead: Communicating with **Emotional Intelligence**

Kimberly D. Manning, MD, FACP, FAAP

Break with Exhibits

Look, Listen, Lead: Communicating with **Emotional Intelligence (Continued)**

Kimberly D. Manning, MD, FACP, FAAP

Lunch on Own

12:15 p.m.

10:30 a.m. - 12:15 p.m.

7:15 - 8:15 a.m.

8:15 - 10:15 a.m.

10:15 - 10:30 a.m.



MASTERING TEAMWORK OCTOBER 28-31, 2024

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Breakfast	7:15 - 8:15 a.m.
Leveraging Emotional Intelligence as a Leader: Why It Matters Kierstin Cates Kennedy, MD, MSHA, SFHM	8:15 - 9:15 a.m.
Group Emotional Intelligence: The Key to High- Functioning Teams Kierstin Cates Kennedy, MD, MSHA, SFHM	9:15 - 10:15 a.m.
Break	10:15 - 10:30 a.m.
Establishing the Norms of Group Emotional Intelligence: Part 1 Kierstin Cates Kennedy, MD, MSHA, SFHM	10:30 a.m 12:00 p.m.
Lunch	12:00 - 1:00 p.m.
Establishing the Norms of Group Emotional Intelligence: Part 2 Kierstin Cates Kennedy, MD, MSHA, SFHM	1:00 - 2:30 p.m.
Break	2:30 - 2:45 p.m.
Real-Life Application of Group EQ Kierstin Cates Kennedy, MD, MSHA, SFHM	2:45 - 4:15 p.m.
Breakfast	7:00 - 8:00 a.m.
Coaching Approaches and Facilitating Healthy Culture Michael Wiederman, PhD	8:00 - 10:00 a.m.
Break	10:00 - 10:15 a.m.

Coaching Approaches and Facilitating 10:15 a.m. - 12:15 p.m. **Healthy Culture (Continued)** Michael Wiederman, PhD

