

# SCHEDULE

## STRATEGIC ESSENTIALS OCTOBER 28-31, 2024

### MONDAY

<b>Registration and Breakfast with Exhibits</b>	<b>7:30 - 8:30 a.m.</b>
<b>Welcome Remarks</b> <i>Eric E. Howell, MD, MHM</i>	<b>8:30 - 8:40 a.m.</b>
<b>Hospital Medicine's Silver Anniversary and How We'll Get to Gold</b> <i>Eric E. Howell, MD, MHM</i>	<b>8:40 - 9:15 a.m.</b>
<b>Stories from the Field: Experiences and Expectations</b> <i>Eric E. Howell, MD, MHM</i>	<b>9:15 - 9:45 a.m.</b>
<b>Break with Exhibits</b>	<b>9:45 - 10:00 a.m.</b>
<b>Why Won't They Follow? The Essence of Change Management</b> <i>Jeffrey Glasheen, MD, MHM</i>	<b>10:00 a.m. - 12:00 p.m.</b>
<b>Lunch with Exhibits</b>	<b>12:00 - 1:00 p.m.</b>
<b>Why Won't They Follow? The Essence of Change Management (Continued)</b> <i>Jeffrey Glasheen, MD, MHM</i>	<b>1:00 - 2:45 p.m.</b>
<b>Break with Exhibits</b>	<b>2:45 - 3:00 p.m.</b>
<b>Why Won't They Follow? The Essence of Change Management (Continued)</b> <i>Jeffrey Glasheen, MD, MHM</i>	<b>3:00 - 4:00 p.m.</b>
<b>Networking Reception</b>	<b>*5:30 - 7:30 p.m.</b>

### TUESDAY

<b>Breakfast with Exhibits</b>	<b>7:15 - 8:15 a.m.</b>
<b>Facilitator and Table Check In</b>	<b>8:15 - 8:30 a.m.</b>
<b>Start at the Top: The Board and the CEO - Surfing the Macro Trends in Healthcare</b> <i>Brian Harte, MD, MHM</i>	<b>8:30 - 10:00 a.m.</b>
<b>Break with Exhibits</b>	<b>10:00 - 10:15 a.m.</b>
<b>Start at the Top: The Board and the CEO - Surfing the Macro Trends in Healthcare (Continued)</b> <i>Brian Harte, MD, MHM</i>	<b>10:15 - 10:45 a.m.</b>
<b>Getting Inside the Troubled Mind of the CEO</b> <i>Brian Harte, MD, MHM</i>	<b>10:45 - 11:15 a.m.</b>
<b>Assembling the CEO's Puzzle: Linking Hospital Medicine Performance with Hospital Strategy</b> <i>Brian Harte, MD, MHM</i>	<b>11:15 a.m. - 1:00 p.m.</b>
<b>Lunch on Own</b>	<b>1:00 p.m.</b>

\*Optional event - attendance not required

# SCHEDULE

STRATEGIC ESSENTIALS  
OCTOBER 28-31, 2024

## WEDNESDAY

<b>Breakfast</b>	<b>7:15 - 8:15 a.m.</b>
<b>Facilitator and Table Check In</b>	<b>8:15 - 8:30 a.m.</b>
<b>Strategic Planning Amidst Constant Change</b> <i>Russell L. Holman, MD, MHM</i>	<b>8:30 - 10:30 a.m.</b>
<b>Break</b>	<b>10:30 - 10:45 a.m.</b>
<b>Strategic Planning Amidst Constant Change (Continued)</b> <i>Russell L. Holman, MD, MHM</i>	<b>10:45 a.m. - 12:15 p.m.</b>
<b>Lunch</b>	<b>12:15 - 1:15 p.m.</b>
<b>Leadership and Personality Styles</b> <i>Michael Wiederman, PhD</i>	<b>1:15 - 2:45 p.m.</b>
<b>Break</b>	<b>2:45 - 3:00 p.m.</b>
<b>Leadership and Personality Styles (Continued)</b> <i>Michael Wiederman, PhD</i>	<b>3:00 - 4:45 p.m.</b>

## THURSDAY

<b>Continental Breakfast</b>	<b>7:00 - 8:00 a.m.</b>
<b>Facilitator and Table Check In</b>	<b>8:00 - 8:15 a.m.</b>
<b>Conflict Management for Leaders</b> <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	<b>8:15 - 9:30 a.m.</b>
<b>Break</b>	<b>9:30 - 9:45 a.m.</b>
<b>Conflict Management for Leaders (Continued)</b> <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	<b>9:45 - 11:15 a.m.</b>
<b>Achieving Success as a Leader: How to Use What You've Learned</b> <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	<b>11:30 a.m. - 12:15 p.m.</b>

# SCHEDULE

## INFLUENTIAL MANAGEMENT

OCTOBER 28-31, 2024

### MONDAY

<b>Registration and Breakfast with Exhibits</b>	<b>7:15 - 8:15 a.m.</b>
<b>Welcome Remarks</b> <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	<b>8:15 - 8:25 a.m.</b>
<b>You're It! Meta-Leadership for Hospital Medicine</b> <i>Leonard Marcus, PhD</i>	<b>8:25 - 10:15 a.m.</b>
<b>Break with Exhibits</b>	<b>10:15 - 10:30 a.m.</b>
<b>The Person of the Meta-Leader and the Situation</b> <i>Leonard Marcus, PhD</i>	<b>10:30 a.m. - 12:30 p.m.</b>
<b>Lunch with Exhibits</b>	<b>12:30 - 1:30 p.m.</b>
<b>Leading Connectivity</b> <i>Leonard Marcus, PhD</i>	<b>1:30 - 2:45 p.m.</b>
<b>Break with Exhibits</b>	<b>2:45 - 3:00 p.m.</b>
<b>Negotiating Complex Agreements: The Walk in the Woods</b> <i>Leonard Marcus, PhD</i>	<b>3:00 - 4:30 p.m.</b>
<b>Networking Reception</b>	<b>*5:30 - 7:30 p.m.</b>

### TUESDAY

<b>Breakfast with Exhibits</b>	<b>7:15 - 8:15 a.m.</b>
<b>When the Going Gets Tough, Improvise! Advanced Communication Skills for Hospital Leaders</b> <i>Mary Fredrickson, MD Ankit Mehta, MD, FACP, SFHM</i>	<b>8:15 - 10:15 a.m.</b>
<b>Break with Exhibits</b>	<b>10:15 - 10:30 a.m.</b>
<b>When the Going Gets Tough, Improvise! Advanced Communication Skills for Hospital Leaders (Continued)</b> <i>Mary Fredrickson, MD Ankit Mehta, MD, FACP, SFHM</i>	<b>10:30 a.m. - 12:30 p.m.</b>
<b>Lunch on Own</b>	<b>12:30 p.m.</b>

# SCHEDULE

## INFLUENTIAL MANAGEMENT

OCTOBER 28-31, 2024

### WEDNESDAY

<b>Breakfast</b>	<b>7:15 - 8:15 a.m.</b>
<b>Advanced Topics in Hospital Finances</b> <i>Brian Harte, MD, MHM</i>	<b>8:15 - 10:30 a.m.</b>
<b>Break</b>	<b>10:30 - 10:45 a.m.</b>
<b>Advanced Topics in Hospital Finances (Continued)</b> <i>Brian Harte, MD, MHM</i>	<b>10:45 a.m. - 12:00 p.m.</b>
<b>Lunch</b>	<b>12:00 - 1:00 p.m.</b>
<b>TBD</b> <i>Khaalisha Ajala, MD, MBA, FHM</i>	<b>1:00 - 2:30 p.m.</b>
<b>Break</b>	<b>2:30 - 2:45 p.m.</b>
<b>TBD</b> <i>Khaalisha Ajala, MD, MBA, FHM</i>	<b>2:45 - 4:00 p.m.</b>
<b>TBD</b> <i>Khaalisha Ajala, MD, MBA, FHM</i>	<b>4:00 - 4:45 p.m.</b>

### THURSDAY

<b>Breakfast</b>	<b>7:00 - 8:00 a.m.</b>
<b>Leadership Practices That Are Proven to Work</b> <i>Russell L. Holman, MD, MHM</i>	<b>8:00 - 10:15 a.m.</b>
<b>Break</b>	<b>10:15 - 10:30 a.m.</b>
<b>Problem-Solving Current Challenges</b> <i>Russell L. Holman, MD, MHM</i>	<b>10:30 a.m. - 12:00 p.m.</b>

# SCHEDULE

## MASTERING TEAMWORK OCTOBER 28-31, 2024

### MONDAY

<b>Registration and Breakfast with Exhibits</b>	<b>7:00 - 8:00 a.m.</b>
<b>Welcome Remarks</b> <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	<b>8:00 - 8:10 a.m.</b>
<b>Leadership Through Teamwork</b> <i>Mark Williams, MD, FACP, MHM</i> <i>Amit Prachand, M.Eng</i>	<b>8:10 - 9:45 a.m.</b>
<b>Break with Exhibits</b>	<b>9:45 - 10:00 a.m.</b>
<b>Applying Research on Teamwork to Achieve Goals</b> <i>Mark Williams, MD, FACP, MHM</i> <i>Amit Prachand, M.Eng</i>	<b>10:00 a.m. - 12:00 p.m.</b>
<b>Lunch with Exhibits</b>	<b>12:00 - 1:00 p.m.</b>
<b>Meeting Management Fundamentals - Tactical Leadership</b> <i>Mark Williams, MD, FACP, MHM</i> <i>Amit Prachand, M.Eng</i>	<b>1:00 - 2:30 p.m.</b>
<b>Break with Exhibits</b>	<b>2:30 - 2:45 p.m.</b>
<b>Success through Addressing Dysfunctions of Teams</b> <i>Mark Williams, MD, FACP, MHM</i> <i>Amit Prachand, M.Eng</i>	<b>2:45 - 3:45 p.m.</b>
<b>Break with Exhibits</b>	<b>3:45 - 4:00 p.m.</b>
<b>Connect the Dots - Problems and Solutions</b> <i>Mark Williams, MD, FACP, MHM</i> <i>Amit Prachand, M.Eng</i>	<b>4:00 - 5:00 p.m.</b>
<b>Networking Reception</b>	<b>*5:30 - 7:30 p.m.</b>

### TUESDAY

<b>Breakfast with Exhibits</b>	<b>7:15 - 8:15 a.m.</b>
<b>Trauma-Informed Leadership: A New Model for Addressing Burnout</b> <i>Sadie Elisseou, MD</i>	<b>8:15 - 10:15 a.m.</b>
<b>Break with Exhibits</b>	<b>10:15 - 10:30 a.m.</b>
<b>Trauma-Informed Leadership: A New Model for Addressing Burnout (Continued)</b> <i>Sadie Elisseou, MD</i>	<b>10:30 a.m. - 12:15 p.m.</b>
<b>Lunch on Own</b>	<b>12:15 p.m.</b>

\*Optional event - attendance not required

# SCHEDULE

## MASTERING TEAMWORK

OCTOBER 28-31, 2024

### WEDNESDAY

<b>Breakfast</b>	<b>7:15 - 8:15 a.m.</b>
<b>Leveraging Emotional Intelligence as a Leader: Why It Matters</b> <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	<b>8:15 - 9:15 a.m.</b>
<b>Group Emotional Intelligence: The Key to High- Functioning Teams</b> <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	<b>9:15 - 10:15 a.m.</b>
<b>Break</b>	<b>10:15 - 10:30 a.m.</b>
<b>Establishing the Norms of Group Emotional Intelligence: Part 1</b> <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	<b>10:30 a.m. - 12:00 p.m.</b>
<b>Lunch</b>	<b>12:00 - 1:00 p.m.</b>
<b>Establishing the Norms of Group Emotional Intelligence: Part 2</b> <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	<b>1:00 - 2:30 p.m.</b>
<b>Break</b>	<b>2:30 - 2:45 p.m.</b>
<b>Real-Life Application of Group EQ</b> <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	<b>2:45 - 4:15 p.m.</b>

### THURSDAY

<b>Breakfast</b>	<b>7:00 - 8:00 a.m.</b>
<b>Coaching Approaches and Facilitating Healthy Culture</b> <i>Michael Wiederman, PhD</i>	<b>8:00 - 10:00 a.m.</b>
<b>Break</b>	<b>10:00 - 10:15 a.m.</b>
<b>Coaching Approaches and Facilitating Healthy Culture (Continued)</b> <i>Michael Wiederman, PhD</i>	<b>10:15 a.m. - 12:15 p.m.</b>