STRATEGIC ESSENTIALS

OCTOBER 28-31, 2024

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MONDAY	Registration and Breakfast with Exhibits	7:30 - 8:30 a.m.
	Welcome Remarks Eric E. Howell, MD, MHM	8:30 - 8:40 a.m.
Ō ∑	Hospital Medicine's Silver Anniversary and How We'll Get to Gold Eric E. Howell, MD, MHM	8:40 - 9:15 a.m.
	Stories from the Field: Experiences and Expectations <i>Eric E. Howell, MD, MHM</i>	9:15 - 9:45 a.m.
	Break with Exhibits	9:45 - 10:00 a.m.
	Why Won't They Follow? The Essence of Change Management Jeffrey Glasheen, MD, MHM	10:00 a.m 12:00 p.m.
	Lunch with Exhibits	12:00 - 1:00 p.m.
	Why Won't They Follow? The Essence of Change Management (Continued) Jeffrey Glasheen, MD, MHM	1:00 - 2:45 p.m.
	Break with Exhibits	2:45 - 3:00 p.m.
	Why Won't They Follow? The Essence of Change Management (Continued) Jeffrey Glasheen, MD, MHM	3:00 - 4:00 p.m.
	Networking Reception	*5:30 - 7:30 p.m.
\	Breakfast with Exhibits	7:15 - 8:15 a.m.
	Facilitator and Table Check In	8:15 - 8:30 a.m.

Facilitator and Table Check In	8:15 - 8:30 a.m.
Start at the Top: The Board and the CEO - Surfing the Macro Trends in Healthcare Brian Harte, MD, MHM	8:30 - 10:00 a.m.
Break with Exhibits	10:00 - 10:15 a.m.
Start at the Top: The Board and the CEO - Surfing the Macro Trends in Healthcare (Continued) Brian Harte, MD, MHM	10:15 - 10:45 a.m.
Getting Inside the Troubled Mind of the CEO <i>Brian Harte, MD, MHM</i>	10:45 - 11:15 a.m.
Assembling the CEO's Puzzle: Linking Hospital	11:15 a.m 1:00 p.m.



Medicine Performance with Hospital Strategy Brian Harte, MD, MHM

1:00 p.m.

*Optional event - attendance not required

Lunch on Own

STRATEGIC ESSENTIALS OCTOBER 28-31, 2024

Breakfast 7:15 - 8:15 a.m. **Facilitator and Table Check In** 8:15 - 8:30 a.m. **Strategic Planning Amidst Constant Change** 8:30 - 10:30 a.m. Russell L. Holman, MD, MHM **Break** 10:30 - 10:45 a.m. **Strategic Planning Amidst Constant Change** 10:45 a.m. - 12:15 p.m. (Continued) Russell L. Holman, MD, MHM Lunch 12:15 - 1:15 p.m. **Leadership and Personality Styles** 1:15 - 2:45 p.m. Michael Wiederman, PhD **Break** 2:45 - 3:00 p.m. **Leadership and Personality Styles (Continued)** 3:00 - 4:45 p.m. Michael Wiederman, PhD **Continental Breakfast** 7:00 - 8:00 a.m. **Facilitator and Table Check In** 8:00 - 8:15 a.m. **Conflict Management for Leaders** 8:15 - 9:30 a.m. Kierstin Cates Kennedy, MD, MSHA, SFHM 9:30 - 9:45 a.m. **Break Conflict Management for Leaders (Continued)** 9:45 - 11:15 a.m. Kierstin Cates Kennedy, MD, MSHA, SFHM **Achieving Success as a Leader:** 11:30 a.m. - 12:15 p.m. How to Use What You've Learned

Kierstin Cates Kennedy, MD, MSHA, SFHM



INFLUENTIAL MANAGEMENT

OCTOBER 28-31, 2024

8:15 - 10:15 a.m.

10:30 a.m. - 12:30 p.m.

Registration and Breakfast with Exhibits	7:15 - 8:15 a.m.
Welcome Remarks Kierstin Cates Kennedy, MD, MSHA, SFHM	8:15 - 8:25 a.m.
You're It! Meta-Leadership for Hospital Medicine Leonard Marcus, PhD	8:25 - 10:15 a.m.
Break with Exhibits	10:15 - 10:30 a.m.
The Person of the Meta-Leader and the Situation Leonard Marcus, PhD	10:30 a.m 12:30 p.m.
Lunch with Exhibits	12:30 - 1:30 p.m.
Leading Connectivity Leonard Marcus, PhD	1:30 - 2:45 p.m.
Break with Exhibits	2:45 - 3:00 p.m.
Negotiating Complex Agreements: The Walk in the Woods Leonard Marcus, PhD	3:00 - 4:30 p.m.
Networking Reception	*5:30 - 7:30 p.m.
Breakfast with Exhibits	7:15 - 8:15 a.m.

When the Going Gets Tough, Improvise! Advanced **Communication Skills for Hospital Leaders**

Mary Fredrickson, MD Ankit Mehta, MD, FACP, SFHM

Break with Exhibits 10:15 - 10:30 a.m.

When the Going Gets Tough, Improvise! Advanced **Communication Skills for Hospital Leaders** (Continued)

Mary Fredrickson, MD Ankit Mehta, MD, FACP, SFHM

Lunch on Own 12:30 p.m.



INFLUENTIAL MANAGEMENT

OCTOBER 28-31, 2024

7:15 - 8:15 a.m. **Breakfast**

Advanced Topics in Hospital Finances 8:15 - 10:30 a.m.

Brian Harte, MD, MHM

Break 10:30 - 10:45 a.m.

Advanced Topics in Hospital Finances (Continued) 10:45 a.m. - 12:00 p.m.

Brian Harte, MD, MHM

Lunch 12:00 - 1:00 p.m.

TBD 1:00 - 2:30 p.m.

Khaalisha Ajala, MD, MBA, FHM

TBD 2:45 - 4:00 p.m. Khaalisha Ajala, MD, MBA, FHM

TBD 4:00 - 4:45 p.m.

Khaalisha Ajala, MD, MBA, FHM

Breakfast

Break

7:00 - 8:00 a.m.

Leadership Practices That Are Proven to Work

Russell L. Holman, MD, MHM

Break 10:15 - 10:30 a.m.

Problem-Solving Current Challenges

Russell L. Holman, MD, MHM

10:30 a.m. - 12:00 p.m.

2:30 - 2:45 p.m.

8:00 - 10:15 a.m.



MASTERING TEAMWORK OCTOBER 28-31, 2024

Registration and Breakfast with Exhibits 7:00 - 8:00 a.m. **Welcome Remarks** 8:00 - 8:10 a.m. Kierstin Cates Kennedy, MD, MSHA, SFHM **Leadership Through Teamwork** 8:10 - 9:45 a.m. Mark Williams, MD, FACP, MHM Amit Prachand, M.Eng **Break with Exhibits** 9:45 - 10:00 a.m. **Applying Research on Teamwork to Achieve Goals** 10:00 a.m. - 12:00 p.m. Mark Williams, MD, FACP, MHM Amit Prachand, M.Eng **Lunch with Exhibits** 12:00 - 1:00 p.m. **Meeting Management Fundamentals -**1:00 - 2:30 p.m. **Tactical Leadership** Mark Williams, MD, FACP, MHM Amit Prachand, M.Eng **Break with Exhibits** 2:30 - 2:45 p.m. **Success through Addressing Dysfunctions of Teams** 2:45 - 3:45 p.m. Mark Williams, MD, FACP, MHM Amit Prachand, M.Eng **Break with Exhibits** 3:45 - 4:00 p.m. **Connect the Dots - Problems and Solutions** 4:00 - 5:00 p.m. Mark Williams, MD, FACP, MHM Amit Prachand, M.Eng **Networking Reception** *5:30 - 7:30 p.m. **Breakfast with Exhibits** 7:15 - 8:15 a.m.

Trauma-Informed Leadership: A New Model for 8:15 - 10:15 a.m.

Addressing Burnout Sadie Elisseou, MD

Break with Exhibits 10:15 - 10:30 a.m.

Trauma-Informed Leadership: A New Model for 10:30 a.m. - 12:15 p.m. Addressing Burnout (Continued)

Sadie Elisseou, MD

Lunch on Own 12:15 p.m.



MASTERING TEAMWORK OCTOBER 28-31, 2024

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	Breakfast	7:15 - 8:15 a.m.
WEDNESDAY	Leveraging Emotional Intelligence as a Leader: Why It Matters Kierstin Cates Kennedy, MD, MSHA, SFHM	8:15 - 9:15 a.m.
EDN	Group Emotional Intelligence: The Key to High- Functioning Teams Kierstin Cates Kennedy, MD, MSHA, SFHM	9:15 - 10:15 a.m.
M	Break	10:15 - 10:30 a.m.
	Establishing the Norms of Group Emotional Intelligence: Part 1 Kierstin Cates Kennedy, MD, MSHA, SFHM	10:30 a.m 12:00 p.m.
	Lunch	12:00 - 1:00 p.m.
	Establishing the Norms of Group Emotional Intelligence: Part 2 Kierstin Cates Kennedy, MD, MSHA, SFHM	1:00 - 2:30 p.m.
	Break	2:30 - 2:45 p.m.
	Real-Life Application of Group EQ Kierstin Cates Kennedy, MD, MSHA, SFHM	2:45 - 4:15 p.m.
\	Breakfast	7:00 - 8:00 a.m.
SDAY	Coaching Approaches and Facilitating Healthy Culture Michael Wiederman, PhD	8:00 - 10:00 a.m.

Michael Wiederman, PhD

Michael Wiederman, PhD 10:00 - 10:15 a.m. **Coaching Approaches and Facilitating** 10:15 a.m. - 12:15 p.m. **Healthy Culture (Continued)**