

# SCHEDULE

## STRATEGIC ESSENTIALS

MAY 2022 | DAYS 1 & 2

23  
MON

**Registration & Breakfast with Exhibits** 7:30 - 8:30 a.m.

**Welcome Remarks** 8:30 - 8:45 a.m.

Kierstin Cates Kennedy, MD, MSHA, SFHM

**Hospital Medicine's Silver Anniversary and How We'll Get to Gold** 8:45 - 9:15 a.m.

Eric E. Howell, MD, MHM

**Stories from the Field: Experiences and Expectations** 9:15 - 9:45 a.m.

Eric E. Howell, MD, MHM

**Break with Exhibits** 9:45 - 10:00 a.m.

**Start at the Top: The Board and the CEO - Surfing the Macro Trends in Healthcare** 10:00 - 11:45 a.m.

Brian Harte, MD, MHM

**Lunch with Exhibits** 11:45 a.m. - 12:45 p.m.

**Getting Inside the Troubled Mind of the CEO** 12:45 - 2:00 p.m.

Brian Harte, MD, MHM

**Break with Exhibits** 2:00 - 2:15 p.m.

**Assembling the CEO's Puzzle: Linking Hospital Medicine Performance with Hospital Strategy** 2:15 - 4:00 p.m.

Brian Harte, MD, MHM

**Networking Reception\*** 5:30 - 7:30 p.m.

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TUE

**Breakfast with Exhibits** 7:30 - 8:30 a.m.

**Why Won't They Follow?  
The Essence of Change Management** 8:30 - 10:30 a.m.

Jeffrey Glasheen, MD, MHM

**Break with Exhibits** 10:30 - 10:45 a.m.

**Why Won't They Follow?  
The Essence of Change Management (continued)** 10:45 a.m. - 1:00 p.m.

Jeffrey Glasheen, MD, MHM

**Lunch on Own** 1:00 p.m.

*\*Optional event - attendance not required.*

# SCHEDULE

## STRATEGIC ESSENTIALS

MAY 2022 | DAYS 3 & 4

**25**  
WED

**Breakfast** 7:30 - 8:30 a.m.

**Strategic Planning Amidst Constant Change** 8:30 - 10:30 a.m.

Russell L. Holman, MD, MHM

**Break** 10:30 - 10:45 a.m.

**Strategic Planning Amidst Constant Change (continued)** 10:45 a.m. - 12:15 p.m.

Russell L. Holman, MD, MHM

**Lunch** 12:15 - 1:15 p.m.

**Examining the Impact of Temperament on Leadership Competencies: EI Through a New Lens** 1:15 - 2:45 p.m.

Nancy Spector, MD & Maryellen Gusic, MD

**Break** 2:45 - 3:00 p.m.

**Building and Leading Teams that Flourish: Applying SI in Your Work With Others** 3:00 - 4:45 p.m.

Nancy Spector, MD & Maryellen Gusic, MD

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THU

**Continental Breakfast** 7:30 - 8:30 a.m.

**Conflict Management for Leaders** 8:30 - 9:45 a.m.

Kierstin Cates Kennedy, MD, MSHA, SFHM

**Break** 9:45 - 10:00 a.m.

**Conflict Management for Leaders (continued)** 10:00 - 11:30 a.m.

Kierstin Cates Kennedy, MD, MSHA, SFHM

**Achieving Success as a Leader: How to Use What You've Learned** 11:30 a.m. - 12:15 p.m.

Kierstin Cates Kennedy, MD, MSHA, SFHM

# SCHEDULE

## MASTERING TEAMWORK

MAY 2022 | DAYS 1 & 2

**23**  
MON

<b>Registration &amp; Breakfast with Exhibits</b>	<b>7:00 - 8:00 a.m.</b>
<b>Welcome Remarks</b> Kierstin Cates Kennedy, MD, MSHA, SFHM	<b>8:00 - 8:15 a.m.</b>
<b>Leadership Through Teamwork</b> Mark Williams, MD, FACP, MHM & Amit Prachand, M.Eng	<b>8:15 - 9:45 a.m.</b>
<b>Break with Exhibits</b>	<b>9:45 - 10:00 a.m.</b>
<b>Applying Research on Teamwork to Achieve Goals</b> Mark Williams, MD, FACP, MHM & Amit Prachand, M.Eng	<b>10:00 a.m. - 12:00 p.m.</b>
<b>Lunch with Exhibits</b>	<b>12:00 - 1:00 p.m.</b>
<b>Meeting Management Fundamentals</b> Mark Williams, MD, FACP, MHM & Amit Prachand, M.Eng	<b>1:00 - 2:30 p.m.</b>
<b>Break with Exhibits</b>	<b>2:30 - 2:45 p.m.</b>
<b>Addressing Dysfunctions of Teams for Success</b> Mark Williams, MD, FACP, MHM & Amit Prachand, M.Eng	<b>2:45 - 3:45 p.m.</b>
<b>Break with Exhibits</b>	<b>3:45 - 4:00 p.m.</b>
<b>Connect the Dots</b> Mark Williams, MD, FACP, MHM & Amit Prachand, M.Eng	<b>4:00 - 5:00 p.m.</b>
<b>Networking Reception*</b>	<b>5:30 - 7:30 p.m.</b>

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TUE

<b>Breakfast with Exhibits</b>	<b>7:00 - 8:00 a.m.</b>
<b>Meta-Leadership of the Health Care Enterprise: The Ingenuity of Swarm Intelligence</b> Leonard Marcus, PhD	<b>8:00 - 10:15 a.m.</b>
<b>Break with Exhibits</b>	<b>10:15 - 10:30 a.m.</b>
<b>Conflict Resolution and Mediation</b> Leonard Marcus, PhD	<b>10:30 a.m. - 12:15 p.m.</b>
<b>Lunch on Own</b>	<b>12:15 p.m.</b>

*\*Optional event - attendance not required.*

# SCHEDULE

## MASTERING TEAMWORK

MAY 2022 | DAYS 3 & 4

**25**  
WED

**Breakfast** 7:00 - 8:00 a.m.

**Emotional Intelligence** 8:00 - 9:15 a.m.  
Kierstin Cates Kennedy, MD, MSHA, SFHM

**Break** 9:15 - 9:30 a.m.

**Group Emotional Intelligence** 9:30 - 10:30 a.m.  
Kierstin Cates Kennedy, MD, MSHA, SFHM

**Break** 10:30 - 10:45 a.m.

**Group Emotional Intelligence (continued)** 10:45 a.m. - 12:00 p.m.  
Kierstin Cates Kennedy, MD, MSHA, SFHM

**Lunch** 12:00 - 1:00 p.m.

**Group Emotional Intelligence: Part 2** 1:00 - 2:15 p.m.  
Kierstin Cates Kennedy, MD, MSHA, SFHM

**Break** 2:15 - 2:30 p.m.

**Group Emotional Intelligence: Part 2 (continued)** 2:30 - 4:00 p.m.  
Kierstin Cates Kennedy, MD, MSHA, SFHM

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THU

**Breakfast** 7:00 - 8:00 a.m.

**Career Mastery: Investing in Others** 8:00 - 10:00 a.m.  
Flora Kisuule, MD, MPH, SFHM

**Break** 10:00 - 10:15 a.m.

**Career Mastery: Investing in Others (continued)** 10:15 a.m. - 12:15 p.m.  
Flora Kisuule, MD, MPH, SFHM

# SCHEDULE

## INFLUENTIAL MANAGEMENT

MAY 2022 | DAYS 1 & 2

23  
MON

**Registration & Breakfast with Exhibits** 7:15 - 8:15 a.m.

**Welcome Remarks** 8:15 - 8:30 a.m.  
Kierstin Cates Kennedy, MD, MSHA, SFHM

**You're It! Meta-Leadership for Hospital Medicine** 8:30 - 10:30 a.m.  
Leonard Marcus, PhD

**Break with Exhibits** 10:30 - 10:45 a.m.

**The Person of the Meta-Leader and the Situation** 10:45 a.m. - 12:30 p.m.  
Leonard Marcus, PhD

**Lunch with Exhibits** 12:30 - 1:30 p.m.

**Leading Connectivity** 1:30 - 2:45 p.m.  
Leonard Marcus, PhD

**Break with Exhibits** 2:45 - 3:00 p.m.

**Negotiating Complex Agreements: The Walk in the Woods** 3:00 - 4:30 p.m.  
Leonard Marcus, PhD

**Networking Reception\*** 5:30 - 7:30 p.m.

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TUE

**Breakfast with Exhibits** 7:15 - 8:15 a.m.

**Advanced Topics in Hospital Finances** 8:15 - 10:45 a.m.  
Brian Harte, MD, MHM

**Break with Exhibits** 10:45 - 11:00 a.m.

**Advanced Topics in Hospital Finances (continued)** 11:00 a.m. - 12:30 p.m.  
Brian Harte, MD, MHM

**Lunch on Own** 12:30 p.m.

*\*Optional event - attendance not required.*

# SCHEDULE

## INFLUENTIAL MANAGEMENT

MAY 2022 | DAYS 3 & 4

25  
WED

**Breakfast** 7:15 - 8:15 a.m.

**Keep the Peace:  
How to Promote Psychological Safety as a Leader** 8:15 - 9:45 a.m.  
Kheyandra D. Lewis, MD, MEd

**Break** 9:45 - 10:00 a.m.

**Conflict Management** 10:00 - 11:15 a.m.  
Kheyandra D. Lewis, MD, MEd

**Investing in Yourself While Developing Others** 11:15 a.m. - 12:00 p.m.  
Kheyandra D. Lewis, MD, MEd

**Lunch** 12:00 - 1:00 p.m.

**Proven Leadership Practices** 1:00 - 2:15 p.m.  
Russell L. Holman, MD, MHM

**Break** 2:15 - 2:30 p.m.

**Problem-Solving Current Challenges** 2:30 - 4:00 p.m.  
Russell L. Holman, MD, MHM

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THU

**Breakfast** 7:15 - 8:15 a.m.

**Building and Sustaining Your Network:  
A Key Tool for Leaders** 8:15 - 10:45 a.m.  
Nancy Spector, MD & Maryellen Gusic, MD

**Break** 10:45 - 11:00 a.m.

**Using PAR Statements to Make Connections  
for Yourself and Others in Your Network** 11:00 a.m. - 12:30 p.m.  
Nancy Spector, MD & Maryellen Gusic, MD